SSA Challenge Program: Lake Kivu Pilot Learning Site

Projected Workplans and Budgets for 2011-2012

Nyamwaro Sospeter and Buruchara Robin

Projected Workplans & Budgets for 211-2012 Presented at the Cross-Site Regional Review & Writeshop Meeting of LKPLS, November 08-12, 2010, Kigali, Rwanda
Emerging positive signs from both internal & external reviewers (Ref. Wale, FARA)

Wale wrote to ALL PLSs (Sept 27 2010):

Received assurances from Consortium of CGIAR & from a number of emerging MPs that the SSACP will be budgeted for in the new dispensation (Consortium Chairman).

MP 1.1 (Integrated Agricultural Systems for the Poor & Vulnerable) has accepted SSACP as a partner.
  - MP 1.1 is thinking of keeping SSACP intact as a benchmark learning site.
  - Although MP 1.1 has submitted its final proposal for funding considerations, the procedure will take longer than expected for the money to come out.

**Question:** - What then do we do to avoid what happened in 2007 as a result of the delays that were experienced?
Background (Introduction) ...

- Asked PLSs to develop a program to request for bridge funds
  - To tide us over from Jan 2011 to Jun 2011
  - Hoping that by Jun 2011, money would have been released to the MP
  - This also gives us enough time to consolidate alternative donor sources for a longer term phase

- Thus, workplans for the 6 months (Jan –Jun 2011) were required urgently.
Background ...

- Associated with the 6mos workplan, there was need to develop workplans for 1 & 2 years
- For reviewers to use for strengthening their demand for an extension
- Making 3 overlapping plans that could be viewed as one 2-year plan, subdivided into 3 parts became critical
- Thus, we were required to develop a workplan – having 3 parts & showing:
  - 1st part – activities for 1st 6mos (Jan–Jun 2011)
  - 2nd – activities for next 6mos (Jul-Dec 2011)
  - 3rd – activities for the last 1 year (Jan-Dec 2012).
Actions Taken

- With duty calling under urgency:
  - We urgently called TFLs, SCs & PA to one day meeting in Kigali to make the required workplans

- In doing this we asked to focus on:
  - What we set out to do in our 2010 workplans
  - What we had done so far
  - What was left, and what is ongoing that have to be completed
  - How we intend to do it including time (how long)
Actions Taken ...

In considering what is left, and how we intend to do that we included the following items:

- completion of on-going research
- lessons learning from on-going work
- maintaining on-going IPs
- scaling out of ready activities from on-going IPs, and
- even setting up new IPs

The workplans were needed by reviewers to provide a basis for their recommendation & as such were needed URGENTLY

FARA was to consolidate the workplans from the 3 PLSs into one program –mini MTP.
Actions Taken ...

- By end of one day in Kigali NOT even the 1\textsuperscript{st} 6mos (Jan-Jun 2011) operational workplan was ready.

- A small team of TFLs continued to work on these workplans at CIAT Kawanda until they were ready and posted to FARA (these were attached to your mails)

- The 1\textsuperscript{st} 6mos (Jan-Jun 2011) workplans – were ready as operational workplans

- While the others were ready as strategic workplans
  - The strategic are the ones to be worked on to be ready as operational workplans – for each country, and then integrated.
In summary, the submitted projected workplans to FARA indicated the following:
- All activities were based on outputs of the proposal logframe in which activities for:
  - outputs 2 (innovations and capabilities) and three (effectiveness of IAR4D) were the most dominant
  - Activities were summarized for the whole of LKPLS, not per country
  - Activities covered most of the six research themes:
    - Markets
    - Policy
    - Productivity
    - NRM
    - Product development (Value addition), and
    - Gender.
- The above were done along the 3 TF lines & their interfaces.
Summary of the workplans

1st 6Mos (Jan-Jun 2011):

- Composed of adjusted activities from uncompleted 2010 activities, blended with new activities
- Provides for continuity of operations of unfinished activities of current IPs, especially in:
  - facilitation and research to complete the implementation of IAR4D on what we have not been able to do due to time limitations:
    - Allows for completion of almost ready activities
    - Interface research
    - Productivity-enhancing technologies e.g. input systems like improved seed increase
    - Facilitation to access certain services e.g. credits, inputs, markets
    - Initiate facilitating consolidation of gains that have started being received by current IPs
Summary of the workplans ... 

2\textsuperscript{nd} 6Mos (Jul-Dec 2011):

- Adjusted & new activities were continued

- Initiate facilitation of consolidating tangible achievements e.g. *Mamera* case & associated products
  - ensuring that the success & impact of such products are widely spread

- Initiate IP institutionalization
  - Thro’ initiating limited scaling up & out
  - By starting facilitating ↑ the number of value chains within current IPs
  - As part of diversification strategy & widening economic bases
Summary of the workplans ...

Next 1Yr (Jan-Dec 2012):

- Continue with consolidation of more activities as newer IPs mature
- Solidify IP institutionalization thro’ continuation of limited scaling up and out thro’:
  - Expanding value chains
  - Inviting more partners (↑ & →) to join existing IPs
  - Initiation of a few more new IPs within same areas,
  - Consider action research on how scaling up may be done at national level
  - A case in point is the case of beans in Rwanda
  - Expanding value chains (enterprises) in existing IPs, and/or
- Proof of concept through end-line impact assessment
Group Work – Country Groups

- Form country teams (Uganda, Rwanda & DRC)
- Work on the workplans for:
  - 2nd 6mos (Jul-Dec 2011)
  - 1yr (Jan-Dec 2012)
- From Strategic → Operational

NB
- Use the strategic workplans as the main reference material
End of Presentation

Thank You!