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# Sustainable Development and Valorization of Cassava in Paraguay: Integration of User-oriented Crop Production, Plant Protection and Postharvest Processing

A project pre-proposal

# Submitted to: International Fund for Agricultural Development (IFAD) - Rome, Italy

' By:

Dirección de Extensión Agraria (DEAg), Dirección de Investigación Agrícola (DIA), Facultad de Ciencias Agrarias (FCA) Asunción, Paraguay

## International Center for Tropical Agriculture (CIAT) – Cali, Colombia

24 October 1997



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#### **PROJECT PURPOSE:**

To alleviate rural poverty and increase food security by increasing and stabilizing the productivity of small-scale cassava-based agricultural production systems in Paraguay.

#### **DEVELOPMENTAL RATIONALE/NEED:**

#### **Developmental challenge**

Paraguay has a population of 4.6 million people and is one of the poorest countries in its region. Per capita income is US\$1,380; however, there is a large disparity of wealth, and the poorest 50% of the population receives only 16%. The country suffers from rampant deforestation (losing 70% of its forest in the last 50 years) and high population growth rate (3.2%), which threaten economic stability and the improvement of quality of life. Agriculture produces more than 1/4 of the gross domestic product (GDP), employs half the work force, and generates 90% of the registered exports, with heavy concentration in cotton and livestock. Deforestation and deterioration of soil quality are major concerns, as are the needs to diversify exports and increase value-added postharvest processing of agricultural products. Small scale farmers continue to wrestle with issues of land tenancy, crop diversification and product commercialization, while large-scale commercial agricultural enterprises profit from better soils, infrastructure, credit, technical assistance and market access. The development challenge of the project is to strengthen rural development through integration of sustainable cassava production systems with linkages to growth markets.

#### Importance of cassava

Cassava is a tropical/subtropical root crop that has great social importance in Paraguay where it has long been one of the principal sources of carbohydrates. It is a hardy crop that is generally produced on marginal agricultural land by small-scale farmers who have limited access to land, inputs (fertilizer, pesticides and machinery), and improved technologies. Paraguay is the second largest producer of cassava in Latin America, cultivating 175,000 ha to produce 2.82 million mt per year. Cassava produces income and employment for 230,000 small-scale farmer families, which is about 70% of this socioeconomic class in Paraguay. This crop produces a variety of products including fresh roots for human consumption, flour for baked foods, starch for industrial uses, and fodder for livestock. Paraguay has the highest per capita consumption rate of cassava in Latin America, 137.2 kg/yr. Presently, 60-65% of the production is consumed on the farm, 30% is sold as fresh roots in urban centers, and only 3% is used for "traditional" starch extraction. Average cassava yield is 15.6 t/ha, which is lower than the regional potential of 24 t/ha because of severe production, credit and market constraints.

Principal constraints to production include quality planting material (30% estimated regional yield gain possible), soil erosion (24%), poor soil quality (12%), crop management (10%), improved varieties (8%), diseases (bacteriosis 20%, root rots 5%, anthracnose 4%, common mosaic virus 4%), and insects (hornworm 12%, whiteflies 8%, stemborers 5%).

Major postharvest constraints include fluctuating and low product prices at the farm and large marketing margins; lack of value-added processing of products and market diversification; absence of market information; and absence of cooperative-based commercialization systems. Furthermore, 1997 surveys of small farmer cooperatives in Southeastern Paraguay, have recorded that technical assistance, improved technologies and operational credit are among the top farmer necessities. In addition, one of the more important small-farm cash crops, cotton, has suffered major yield losses, which has caused many farmers to become heavily in debt.

#### **Previous** projects

Implementation of currently available technologies for increasing productivity has been hampered by poor integration of farmers, extensionists, and researchers in the research and development process.

This proposal builds on the results of several preceding projects:

- The UNDP global project, "Ecologically Sustainable Cassava Plant Protection in South America and Africa: An Environmentally Sound Approach" (ESCaPP, or PROFISMA in Brazil), which had activities in Northeast Brazil executed by CNPMF/EMBRAPA and CIAT, and activities in Africa executed by IITA and NARS (1993 - 1996).
- The project "Agro-industrial Development of Cassava in the Atlantic Coast of Colombia" executed by CIAT and the Colombian Integrated Rural Development Program (DRI) with additional financing by CIDA (1981-1996).
- The "Project to Generate and Validate Technologies for Production and Industrialization of Cassava" funded by IDRC, which was executed by CIAT and the Paraguayan Ministry of Agriculture and Livestock (1986-1991).
- The "Project for Training of Trainers in the Network for the Development of Cassava in the Southern Cone", which was executed by CIAT and the Paraguayan Ministry of Agriculture and Livestock (1992-1993), trained 10 extensionists in testing of cassava varieties with farmers, IPM of cassava hornworm, management of planting material, soil conservation and use of roots and other plant parts for animal feed.
- The EC-STD3 Project "Valorization of Cassava Products in Latin America", 1993-1996, coordinated by CIRAD-SAR, especially targeting the Brazilian cassava sector, generated proofs and a valuable experience that a market-led integrated project approach can lead to product valorization and linkages to growth markets.

The UNDP project achieved outstanding impact in the successful establishment of predators of the cassava green mite in Africa and parasitoids of mealybugs in Northeast Brazil. The mite predators are reducing pest populations by up to 90% in Africa, increasing yields by 30%, and adding US\$ 60/ha in profits. This project also conducted diagnostic surveys, trained farmers, extension agents and national program scientists in farmer participatory research (FPR) methods. The impact on improving research priority setting and in accelerating transfer and adoption of crop production and plant protection methods in Northeast Brazil was so impressive that the national agricultural research agency, EMBRAPA, has adapted this project as a model of how they want to do research. This project leaves a legacy of trained personnel experienced in conducting and training others to conduct FPR and to develop locally-appropriate methods for increasing crop production that will continue after the project ends.

The Atlantic Coast of Colombia project established 2 pilot plants to produce dry cassava chips to use as animal fodder. This provided a stable floor price for cassava, which motivated farmers to independently increase their production. Within two years the price of cassava in a nearby city, Baranquilla, dropped by 27% from 4.5 to 3.3 (1978 Colombian pesos), with total benefits of about US\$4 million per year to the urban population. The success of the pilot plants stimulated an expansion of small agro-industries, which numbered 192 by 1992. The region now has at least 40 plants and is selling about US\$1 million of dry chips per year. Economic studies have shown, that this integrated project generated a return of US\$18 for every dollar invested.

The preceding Paraguayan IDRC project provides a foundation for realizing a substantial increase in cassava production and expansion of markets for its products. The project conducted research trials on soil preparation and fertilization, evaluation of cassava varieties, intercropping, use of herbicides, survey of existing markets and uses (in 1987), deterioration of roots after harvest, and a pilot plant for starch extraction. However, these gains failed to become widely adopted. What is lacking is the direct collaboration of national program scientists with farmers to develop and evaluate production and plant protection technologies, and to develop processing plants that produce products that are competitive and that have elastic markets.

#### **Current** projects

USAID is currently supporting projects to reduce population growth and preserve natural regions. IFAD is supporting a project to develop "panaderías" that produce baked products from cassava flour, frequently employing women. What is needed is a project to increase crop productivity in a ecologically sustainable way, diversify postharvest products and develop markets, which will stabilize prices and increase production demand — thus providing incentives to farmers to adopt technologies. The increased production will lower consumer prices and increase rural employment for production and processing.

### **INTENDED BENEFICIARIES**

1. Small-scale cassava producers of Paraguay: Farmer participatory research will accelerate the adoption of new technologies for production and protection of cassava from pests and diseases. Diversified markets will reduce market risk and stabilize on-farm prices. Improved marketing systems will lower marketing margins. Farmer-processors will increase the value of their cassava products by producing improved and new processed products, thus generating additional revenues and employment, especially for women, whose current opportunity cost is extremely low. Empowerment of local farmer research committees will create a demand for new technologies, information, and other inputs from national research and extension agencies.

2. Urban consumers of cassava products: Increased production of cassava with better marketing systems will lower and stabilize consumer prices.

3. Extension agents and extension agencies: Development of their human resources through training in Farmer participatory research methods and in cassava production methods will increase their penetration of target areas, increase the efficiency of technology transfer, and provide a downstream infrastructure for technology testing and adoption.

4. Scientists at national research institutes: Training in Farmer participatory research will provide feedback from farmers regarding their priorities and needs, and will provide an efficient means of setting research priorities and testing emergent technologies during the development process. Training and experience with the ICRDP approach will be beneficial for application in other R&D projects in Paraguay.

### ANTICIPATED IMPACT

1. At least 400 farm families in 15 pilot sites will increase cassava productivity by 45-55%, translating into additional revenues of 30-35%.

2. At least 100-120 farm families (among which are a high percentage of women) in 6 pilot sites will improve cassava-based revenues by 30-40% from value-adding and labor-generating activities (fresh packaged roots, dried chips, starch).

3. Fresh cassava price stabilization and marketing improvements will reduce market price fluctuations (on average) by 50-70% in at least 3-6 rural and semi-urban markets, benefiting consumers and producers (with a negative effect on trader margins).

4. Improved management practices will reduce the slash and burn incidence and improve soil sustainability.

5. At least 12 national students will directly benefit from specialized training and thesis research opportunities as part of the project.

6. 20-24 national scientists and extensionists will directly benefit from FPR and ICRDP methodology training and from specialized on-the-job experience, strengthening the R&D and technical capacity of three national agencies. In addition the R&D integration with the project will foster increased long term collaboration opportunities for national institutions with international R&D agencies.

7. Training in farmer participatory research and new technologies will enable NARS scientists and extensionists to continue developing solutions to cassava production and processing problems after termination of the project. Development of farmer research committees provides an infrastructure in participating communities that will continue to test and adopt new technologies. These committees also serve as examples that help to spread new technologies to other communities.

#### INTERNATIONALITY OF OUTPUTS

The farmer participatory research (FPR) model developed for crop variety selection, crop production, integrated pest management (IPM), and postharvest processing is applicable to many developing countries in Latin America, Africa and Asia. It provides for early input to prioritize problems, identify viable solutions, and test alternatives on the farm before producing "finished" technologies, thereby decreasing the development time and increasing adoption rate. Timely feedback from end-users avoids development of inappropriate solutions. This developmental approach is applicable across crops, ecosystems, and geographical regions.

Technological solutions to production constraints such as planting material quality, soil erosion, soil quality, bacteriosis, root rots, cassava common mosaic virus (CsCMV), hornworm, whiteflies and stemborers have global application.

Development of postharvest products such as dried chips, flour and starch that have elastic demand, and the processing plants to produce them, have already had great impact in Asia and parts of Latin America and offer important possibilities for other countries in the Americas and Africa.

#### **PROJECT DESCRIPTION**

This project uses the Integrated Crop Research and Development Project (ICRDP) approach, which links small farmers with growth markets, increases the on-farm market value of produce, and increases efficiency of crop production, all of which work together to increase the profitability of small-holder farming. the method of farmer participatory research (FPR), which involves an integrated interaction between farmers, consumers, market agents, extensionists and scientists to identify and prioritize problems, develop viable solutions, test them with farmer-conducted experiments, and modify technological solutions for local adoption, in an iterative process. Thus, on-farm applied research and extension activities are directly linked to upstream research in crop management, germplasm development, biological control, biotechnology, postharvest processing and market development. Training of national program scientists, extensionists and farmers in FPR and in the development and use of new technologies is an important component of the project, which will ensure that this project will continue to impact national development after termination. Similarly, the ICRDP approach and accompanying methodologies, will ensure the integration of actors and production, processing and market R&D activities, resulting in optimizing the impact and efficiency of the use of project resources.

Project outputs and activities are presented in the attached work breakdown structure (Figure 1).

### **RELEVANCE TO NARS PRIORITIES**

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The "Project for Generation and Validation of Technology to Produce and Industrialize Cassava" was initiated in 1986 under the direction of the Department of Agricultural Extension (DEAg) to improve production technology and to train cassava producers in the use of new production technologies. Relationships between the Department of Agricultural Investigation (DIA), the University of Agricultural Sciences (FCA) and DEAG are being strengthened to support research and technology transfer.

This project proposal is consistent with the stated general objectives and priorities of the Ministry of Agriculture and the Ministry of Commerce and Industry. Furthermore this proposal acts on demands by these ministries for interventions on (i) the development and transfer of cassava production technologies, (ii) institutional strengthening, (iii) identification and implementation of cassava value-adding interventions, and (iv) especially for the south-eastern regions, identify and develop viable alternatives for cassava based farmers suffering from the current cotton crisis.

A representative of the Dirección de Cooperación Technica International (Secretaria Tecnica de Planeación), with a mandate on international project proposal prioritization was actively involved in formulation of this proposal.

Explicit support for this project has been received from directors of FCA, DIA and DEAG. Moreover, representatives of the pertinent national agencies have been full actors in the various stages of project formulation, prioritization and consensus-seeking activities since 1996.

### **RELEVANCE TO DONOR PRIORITIES**

Project strategy, approach and methods are in direct agreement with the ongoing activities and preliminary results of the global cassava development strategy spearheaded by IFAD. This strategy has already specified the need to emphasize market-led, integrated research and user-oriented R&D approaches.

Biological control of major pests and diseases of cassava increases agricultural productivity and contributes to alleviation of poverty while protecting the environment from inappropriate use of agrochemicals. Production of high quality planting material optimizes the use of external inputs and contributes to overall crop vigor and resistance to pests and diseases, directly increasing yield. Soil and water resources can be conserved through the use of legume intercrops and improved planting systems. FPR provides highly relevant diagnostics of the reality faced by farmers within the target area, thereby contributing to improved allocation project resources and demand-driven selection of research and development activities. Analysis of markets to develop products with greater elasticity of demand will lower consumer costs, stabilize and increase farmer income, and increase jobs in the processing and marketing sectors. The training component of the project aims to strengthen the capability of DIA, DEAG and FCA in participatory methods and new technologies, making project gains institutionally sustainable in the long term.

#### **INNOVATIVENESS**

Using community-based farmer research committees (CIALs) to choose, test, and disseminate technology will increase the probability of adoption of improved varieties, crop management and postharvest processing practices. In many areas of Paraguay, neither improved varieties nor available crop production practices have been adopted because traditional top-down development and extension practices exclude farmer input in technology development. Use of FPR by this project will speed up technology adoption several fold by incorporating farmer criteria in its development and evaluation, by increasing farmers' knowledge of production constraints, and by stimulating farmers to experiment with new methods.

Following the ICRDP approach, which links small farmers with growth markets, the analysis and development of postharvest products that have greater elasticity of demand will increase and stabilize demand for cassava production, improving the welfare of poor rural farmers. Increasing profitability helps to motivate them to adopt new technologies to increase productivity and conserve the quality of their land and water.

Integration of activities in crop production, plant protection, postharvest processing, product marketing, and natural resource management will help ensure that all components of the system will be developed so that no "weak links" prevent sustainable development.

#### CIAT CAPACITY TO DELIVER

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This project will draw on the expertise and experience of the ESCaPP/PROFISMA project, as well as others such as those on postharvest processing and cassava variety evaluation. We currently have personnel available in each of the technological areas covered by the project. Project management and execution will partly depend on concurrent funding of the UNDP-IFAD global ESCaPP project.

#### PRIOR INSTITUTIONAL EXPERIENCE WITH DONOR AND SECTOR

CIAT has had prior experience with IFAD in projects in Northeast Brazil involving development of cassava varieties using farmer participatory research. CIAT has had extensive experience in each technical component of the project. The CIRAD economist has previously worked at CIAT and has extensive experience in cassava marketing systems. CIAT has previously worked with the cassava sector in Paraguay on several projects.

# INSTITUTIONAL COLLABORATING PARTNERS AND THEIR ROLE IN THE PROJECT

IITA: Collaboration between CIAT and IITA includes collection and evaluation of biological control agents of mites and other insects; identification and characterization of pathogens causing root rot, bacteriosis, anthracnose, and common mosaic virus; methods for selection of resistant germplasm; development of crop production methods; training in FPR methods and new technologies.

**CIRAD**: An economist with extensive experience in market analysis and development of cassava products and ICRDP methods will be seconded to this project and located in Paraguay.

**DEAG:** Department of Agricultural Extension provides training and technical assistance to cassava producers.

**DIA:** Department of Agricultural Investigation is responsible for the development and transfer of production technologies.

FCA: The Faculty of Agricultural Sciences, National University of Asunción trains professionals for the agricultural sector and provides services in specific areas to professionals and producers.

#### PROJECT MANAGEMENT

CIAT will be responsible for financial and technical progress reports to the donor. CIAT will develop specific research and implementation activities in collaboration with its NARS partners.

DEAG, DIA and FCA are co-authors of this proposal and will be responsible for major areas of execution in Paraguay.

## **PROJECT BUDGET**

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| Paraguay : Requested funds | (US\$ 1000) |       |       |       |       |  |  |  |
|----------------------------|-------------|-------|-------|-------|-------|--|--|--|
|                            | 1998        | _1999 | 2000  | 2001  | TOTAL |  |  |  |
| Diagnostics                | 41.8        | 11.4  | 10.7  | 11.9  | 80.0  |  |  |  |
| Training                   | 75.1        | 20.5  | 19.2  | 21.4  | 143.6 |  |  |  |
| Technical Research         | 79.8        | 21.8  | 20.4  | 22.7  | 152.5 |  |  |  |
| On-farm Research           | 48.1        | 13.1  | 12.3  | 13.7  | 91.9  |  |  |  |
| Pilot Processing Plants    | 145.2       | 39.6  | 37.1  | 41.3  | 277.5 |  |  |  |
| Project Coordination       | 20.5        | 5.6   | 5.2   | 5.8   | 39.1  |  |  |  |
| TOTAL                      | 410.6       | 111.9 | 104.9 | 116.7 | 784.6 |  |  |  |

| CIRAD: Requested funds | (US\$ 1000) |      |      |      |       |  |  |  |
|------------------------|-------------|------|------|------|-------|--|--|--|
|                        | 1998        | 1999 | 2000 | 2001 | TOTAL |  |  |  |
| Economics              | 67.6        | 67.6 | 67.6 | 67.6 | 270.4 |  |  |  |
| Total                  | 67.6        | 67.6 | 67.6 | 67.6 | 270.4 |  |  |  |

| CIAT: Requested funds                     | (US\$ 1000)         |             |       |       |         |  |  |  |
|---|---------------------|-------------|-------|-------|---------|--|--|--|
|   | <u>    1998    </u> | <u>1999</u> | 2000  | 2001  | TOTAL   |  |  |  |
| Entomology                                | 34.0                | 35.5        | 38.7  | 44.1  | 152.2   |  |  |  |
| Plant pathology (root rots & bacteriosis) | 34.0                | 37.0        | 40.4  | 44.1  | 155.5   |  |  |  |
| Virology + Biotechnology                  | 28.0                | 29.2        | 32.1  | 35.4  | 124.6   |  |  |  |
| Postharvest processing + Economics        | 33.6                | 29.5        | 30.9  | 34.1  | 128.0   |  |  |  |
| Farmer participatory Research             | 10.0                | 9.4         | 9.8   | 10.3  | 39.5    |  |  |  |
| Project Coordination                      | 10.0                | 8.6         | 8.7   | 12.5  | 39.7    |  |  |  |
| CIAT Overhead (23%)                       | 34.4                | 34.3        | 36.9  | 41.5  | 147.1   |  |  |  |
| Total                                     | 184.0               | 183.4       | 197.5 | 221.8 | 786.6   |  |  |  |
| GRAND TOTAL                               | 662.2               | 362.9       | 370.0 | 406.2 | 1,841.7 |  |  |  |

### **PROJECT OFFICERS:**

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### LIST OF ACRONYMS:

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| CERAT    | Centro de Raizes y Tuberculos, UNESP, Botucatu, Brazil  |
|----------|---|
| CGM      | cassava green mite  |
| CIAL     | community-based farmer research committee   |
| CIAT     | International Center of Tropical Agriculture, Cali, Colombia  |
| CIDA     | Canadian International Development Agency   |
| CIRAD    | International Center for Cooperation in Agronomic Research for Development,<br>Montpellier, France                  |
| CNPMA    | the Brazilian national research center for monitoring and evaluation of environmental impact, Jaguariúna, São Paulo |
| CNPMF    | the Brazilian national research center for cassava and fruit crops, Cruz das Almas, Bahía                           |
| CsCMV    | cassava_common mosaic virus   |
| DEAG     | Department of Agricultural Extension  |
| DIA      | Department of Agricultural Investigation  |
| EMBRAPA  | the Brazilian national agricultural research agency   |
| ESCaPP   | acroynym for "Ecologically Sustainable Cassava Plant Protection"  |
| FCA      | Faculty of Agricultural Sciences, National University, Ascuncion  |
| FPR      | farmer participatory research   |
| ICM      | integrated crop management  |
| ICRDP    | integrated crop research and development project  |
| IDRC     | Canadian International Development Research Center  |
| IFAD     | International Fund for Agricultural Development   |
| ITTA     | International Institute for Tropical Agriculture, Biological Control Center for Africa, Cotonou, Republic of Benin  |
| IPM      | integrated pest management  |
| NARS     | National Agricultural Research System   |
| PROFISMA | Portuguese acroynym for AEcologically Sustainable Cassava Plant Protection@   |
| UNDP     | United Nations Development Programme  |
| USAID    | United States Agency for International Development  |
|          |   |

# Paraguay Work Breakdown Structure

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Goal: To contribute to the alleviation of rural poverty and increase food security in cassava-based agricultural production systems in Paraguay.

Purpose: To develop the capacity of small-scale farmers to increase cassava production and produce value-added postharvest products and to develop national program capacity to conduct farmer participatory research.

|   | Diagnostics   | Training  | Technical Research   | On-farm Research  | Pilot Processing Plants   | Project Coordination  |
|---|---|---|--|---|---|---|
| O U T P U T S                             | Characterization of<br>systems and<br>identification of<br>constraints and<br>opportunities to cassava<br>production, processing<br>and commercialization | Trained national<br>scientists, extensionists<br>and farmers in crop<br>production, plant<br>protection, postharvest<br>processing and farmer<br>participatory research<br>(FPR) methods  | Identification of existing<br>technologies and<br>development of new<br>technologies for crop<br>production, plant<br>protection, and<br>postharvest processing  | Organization of farmer<br>research committees<br>(CIALs); introduction,<br>selection and adaptation<br>of crop production and<br>plant protection<br>technologies by farmer<br>participatory research                       | Validation of new/<br>improved processes and<br>products in pilot plants  | Coordination, monitoring<br>and evaluation of project<br>activities |
| A<br>C<br>T<br>I<br>V<br>I<br>T<br>E<br>S |   | <ul> <li>2.1 Train CIALs,<br/>extensionists and<br/>scientists in FPR<br/>methods</li> <li>2.2 Train in sustainable<br/>crop management,<br/>postharvest processing,<br/>utilization and<br/>commercialization</li> <li>2.3 Conduct farmer field<br/>days on principles and<br/>practices for sustainable<br/>crop management,<br/>processing, utilization<br/>and commercialization</li> </ul> | <ul> <li>3.1 Develop methods to control plant pathogens</li> <li>3.2 Develop biological control agents for arthropod pests</li> <li>3.3 Test different companion crops to reduce soil erosion</li> <li>3.4 Develop improved cassava varieties</li> <li>3.5 Develop new crop management methods</li> <li>3.6 Develop new and improved postharvest products and processing methods (fresh roots, dry chips, starch)</li> </ul> | <ul> <li>4.1 Organize and train</li> <li>15 farmer research</li> <li>committees (CIALs)</li> <li>4.2 Plan, conduct and</li> <li>evaluate CIAL crop</li> <li>production and plant</li> <li>protection experiments</li> </ul> | <ul> <li>5.1 Select and organize 6<br/>CIALs for pilot plants</li> <li>5.2 Plan, build, operate<br/>and evaluate 2 processing<br/>plants to produce dry<br/>chips for commercial sale</li> <li>5.3 Plan, build, operate<br/>and evaluate 2 processing<br/>plants to produce dry<br/>chips for on-farm use</li> <li>5.4 Plan, build, operate<br/>and evaluate 2 processing<br/>plants to produce fresh<br/>roots for sale</li> <li>5.5 Plan, build, operate<br/>and evaluate 2 processing<br/>plants to produce fresh<br/>roots for sale</li> <li>5.5 Plan, build, operate<br/>and evaluate 2 processing<br/>plants to produce</li> <li>starch extraction</li> </ul> |   |

|  |          | PARAG                                   | UAY          |          |                                       |         |
|--|----------|---|--------------|----------|---------------------------------------|---------|
| BUDGET TO                              | )TA      | L FOR AL                                |              | ITIES (U | IS\$)                                 | ·       |
|  | 1        | 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - | 4000         |          | 1 2001                                |         |
|  | +        | 1998                                    | 1999         | 2000     | 2001                                  |         |
| PERSONNEL                              | +        | <u> </u>                                |              | ┢─────   | <u>↓</u>                              | ┦───    |
| International                          | +-       |   |              |          | <u></u>                               |         |
| FPR trainer (0.2)                      | <u> </u> | 4,500                                   | 4,725        | 4,961    | 5,209                                 | 19,3    |
| National                               |          |   |              | 750      | 750                                   |         |
| Per diems for training                 |          | 2,250                                   |              |          |                                       |         |
| Per diems technical assistance         |          | 12,920                                  |              |          | •                                     |         |
| Students/Technicians (5)               | D        | 25,000                                  | 27,500       |          | 33,275                                | 116.0   |
| Secretary                              | E        | 6,000                                   | 6,600        | 7,260    | 7,986                                 | 27,8    |
| Total personnel                        |          | 50,670                                  | 46,495       | 50,141   | 54,140                                | 201,44  |
| OPERATIONS                             | F        | <u> </u>                                |              | l        | l                                     |         |
| Supplies, services                     | ᠇᠆       | 34,400                                  | 27,200       | 18,000   | 18.000                                | 97,60   |
| Vehicles (fuel, maintenance)           | +        | 11,600                                  | 8,000        |          |                                       |         |
| Communications                         | ┢        | 4,000                                   | 3,000        | *        |                                       |         |
| Publications/presentations             |          |   | 3,000        |          |                                       |         |
| Contingencies                          | G        | 5,000                                   | 2,000        |          | · · · · · · · · · · · · · · · · · · · | 8,00    |
|  |          | 2,000                                   | 2,000        | 1,500    | 1.700                                 |         |
| Total operations                       | -        | 57,800                                  | 43,200       | 32,800   | 35,700                                | 169,50  |
| TRAVEL                                 | +        |   |              | ·        |                                       |         |
| International (trips: 6, 3, 3, 6)      | H        | 9.000                                   | 4,500        | 4,500    | 9,000                                 | 27,00   |
| National                               | Т        | 5,100                                   | 1,800        | 1,800    | 1,800                                 | 10,50   |
| Total travel                           |          | 14,100                                  | 6,300        | 6,300    | 10,800                                | 37,50   |
| CAPITAL                                |          |   |              |          |                                       |         |
| Vehicles                               | JJ       | 50,000                                  |              |          |                                       | 50,00   |
| Laboratory equipment                   | K        | 6,000                                   | 4,000        | 2,000    | 2.000                                 | 14,00   |
| Field equipment                        | L        | 2,000                                   | 2,000        | 2,000    | 2,000                                 | 8.00    |
| Mass-rearing facilities                | M        |   |              |          |                                       |         |
| Computers, software (2)                | N        | 10,000                                  |              |          |                                       | 10,00   |
| Audiovisual material                   | 0        | 8.000                                   |              |          |                                       | 8,00    |
| Total capital                          |          | 76,000                                  | 6,000        | 4,000    | 4,000                                 | 90,00   |
| OTHER CAPITAL                          | <u> </u> |   |              |          |                                       | ·       |
| Seed money for CIALs                   | P        | 1,600                                   |              |          |                                       | 1,60    |
| 2 Pilot plants, commercial dry         | F        |   | ·            |          |                                       | 1,00    |
| cassava                                | ۵        | 65.000                                  |              |          |                                       | 65,00   |
| 2 Pilot plants, on-farm dry<br>cassava | R        | 60,000                                  |              |          |                                       | 60,00   |
| pilot plant for starch                 | S        | 80,000                                  | <del>_</del> |          |                                       | 80,00   |
| pilot plant for fresh roots            | 7        | 10.000                                  |              |          |                                       | 10,00   |
| Total other capital                    |          | 216,600                                 | 0            | 0        | 0                                     | 216,600 |
|  |          | 10.000                                  | 10 000       | 40.000   | 10 000                                | 40.004  |
|  | U        | 10.000                                  | 10,000       | 10,000   | 10,000                                | 40,000  |
| Overhead (CIAT 4%)                     | V        | 16,607                                  | 4,080        | 3,730    | 4,186                                 | 28,602  |
| (not including consultants)            | $\vdash$ | 441,777                                 | 116,075      | 106,971  | 118,826                               | 783,648 |
| Activities                             | 11       | Diagnostics                             | 110,073      | 100,871  | 110,020                               |         |
|  |          | Training                                |              | <u> </u> |                                       |         |
|  | ÷        | Technical Resi                          |              |          |                                       |         |
|  |          | On-tarm Resea                           |              | ·        |                                       |         |
|  | - 51     | Pilol Processin                         | g Musaus     |          |                                       |         |

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#### **Paraguay Budget Notes**

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- A. FPR Training Specialist from CIAT (who will work extensively within the country).
- B. Training of technicians and producers: through short journeys of 1 day, field days, etc.
- C. TECHNICAL ASSISTANCE: several of the technicians that will be supporting the project, but whose work headquarters is in Asuncion or San Lorenzo. To cover expenses that represent their participation to carry out work in different areas like, surveys, installation of pilot plants, evaluation of pests and diseases, installation of experimental plots, monitoring and evaluation, etc.
- D. Support for students or technicians at the University, (FCA) collaborators.
- E. A secretary in Paraguay to help project coordination and execution.
- F. Supplies and services operational costs associated with project execution and management including laboratory, office and miscellaneous expendable supplies, communications, computer and vehicle maintenance, fuel, and document preparation.
- G. 5% of operations to cover unexpected contingencies.
- H. Airfare, ground transportation and per diem associated with international travel. International workshops are planned for the first and last year of the project.
- I. Ground transportation and per diem associated with regional travel, including for visiting CIAT scientists.
- J. VEHICLE: the type of vehicle for the places selected for the project, mainly for San Pedro Dept., should be powerful vehicles with 4 wheel drive and high clearance because this place has difficult access, with sandy unpavement roads in bad conditions, which are too difficult for small low vehicles. Furthermore the duration of the project (4 years) and the many activities are arguments to buy vehicles with these characteristics: 1 (one) 4 wheel drive pick-up truck and one 4 wheel drive passenger vehicle.
- K. LABORATORY MATERIALS: they consist of test tubes, petri dishes, forceps, cotton, alcohol, reagents and chemical products for experiments.
- L. FIELD EQUIPMENT: they include: back micronizer, machetes, hoes, shovels, marketing stakes, measuring tape, magnifiers, string, wooden rake, scale, paint, etc.
- M. REQUIREMENT FOR MULTIPLICATION OF VIRUS TO CONTROL HORMWORM: the DIA can use a laboratory equipped for the multiplication of virus to control *Anticarsia* sp. in soybean.
- N. 2 Computers and 1 printer with basic software for writing, data analysis and accounting.
- O. EQUIPMENT AND AUDIOVISUAL MATERIALS: they consist of overhead projector, slide projector, videotape equipment, photographic camera, video camera, etc.
- P. Start-up money to finance farmer research committees (CIALs).
- Q. Construct and operate 2 pilot plants to produce dry cassava chips for commercial markets.
- R. Construct and operate 2 pilot plants to produce dry cassava chips for on-farm use as animal feed.
- S. Construct and operate 1 pilot plant to produce starch for commercial markets.
- T. Construct and operate 1 pilot plant to produce fresh roots for commercial markets.
- U. CONSULTANTS: for specific cases in the area that the technical team needs the support of a specialist; i.e.: training in software for survey analysis, surveys analysis and design, animal nutrition, soil, pilot plant, surveys for training and carry out work.
- V. Project management costs charged by CIAT (4% of budget, excluding consultants).

|  |             | P/  | ARAGUA                | λΥ                   | L                             |                             |                         |
|--|-------------|---|-----------------------|----------------------|-------------------------------|-----------------------------|-------------------------|
| ······································ | TOTAL       |   | FOR 4 YE              |                      | DUSS)                         |                             |                         |
|  | Diagnostics | Training  | Technical<br>Research | On-faith<br>Research | Pilot<br>Processing<br>Pionts | Project<br>Coordinatio<br>n |                         |
| PARAGUAY BUDGET                        | Activity I  | Activity I  | Activity I            | Activity             |                               | Activity V                  | TOTAL                   |
|  | USS         | US\$  | USS                   | USS                  | USS                           | US\$                        | US\$                    |
| PERSONNEL                              |             |   |                       |                      |                               |                             |                         |
| International                          |             |   |                       |                      |                               |                             |                         |
| FPR trainer (0.2)                      |             | 19,396  |                       |                      |                               |                             | 19,39                   |
| National                               |             |   |                       |                      |                               |                             |                         |
| Per diems-training courses             | 750         | 3.000   |                       | 750                  |                               | └ <u>─</u> ───              | 4.50                    |
| Per diems technical                    |             |   |                       | 14 8 8 8             | ( ~~~~                        |                             |                         |
| assistance                             | 6.000       | 60.010  | 5.600                 | 16.080               | 6,000                         | <u> </u>                    | 33,68                   |
| Students/technicians (5)               |             | 58.013  | 58.013                |                      | <u>_</u>                      | ·                           | 116.02                  |
| Data manager<br>Project coordination   |             |   | ╞╼────┤               |                      |                               | <b>_</b>                    |                         |
| Secretary (1)                          | 4,641       | 4,641   | 4.641                 | 4.641                | 4,641                         | 4,641                       | 27,84                   |
|  | 4,041       | 4,041   | 4,041                 | 4.041                | 4,041                         | 4,041                       | 27,04                   |
| Total personnel                        | 11,391      | 85,049  | 68,254                | 21,471               | 10,641                        | 4,641                       | 201,44                  |
| Personnel/Total                        | 0           | /<br>1  | 00,204                |                      | 0                             | 0                           |                         |
|  |             |   | <u> </u>              |                      |                               | *                           |                         |
| OPERATIONS                             | ┝────┤      |   | ┝ <b>╌</b> ──┤        |                      |                               |                             |                         |
| Supplies, services                     | 14,000      | 21,600  | 28.000                | 6.000                | 8,000                         | 20,000                      | 97.60                   |
| Vehicles (fuel,                        | 600         | 2,400   | 4.800                 | 19,800               | 4,000                         | 4.000                       | 35.60                   |
| Communications                         | 450         | 3,400   |                       | 450                  |                               | 8.000                       | 12,30                   |
| Publications/presentations             | 4.000       | 4.000   | 4.000                 | 4,000                |                               |                             | 16,00                   |
| Contingencies                          | 1.000       | 1,000   | 2.000                 | 2,000                | 2.000                         |                             | 8,00                    |
|  |             |   |                       |                      |                               |                             |                         |
| Total operations                       | 20,050      | 32.400  | 38,800                | 32,250               | 14,000                        | 32,000                      | 169,50                  |
| Operations/Total                       | 25%         | 23%   | 25%                   | 35%                  | 5%                            | 82%                         | 229                     |
|  |             |   |                       |                      |                               |                             |                         |
|  |             |   |                       |                      |                               |                             |                         |
| International                          | 4.500       | 4,500   | 6.000                 | 6.000                | 6.000                         |                             | 27,000                  |
| National                               | 2,000       | 1,500   | 2000                  | 2,000                | 2000                          | 1.000                       | 10.500                  |
| Totol trevel                           | 4 500       |   |                       |                      |                               |                             |                         |
| Total travel                           | 6,500       | 6,000   | 8,000                 | 8,000                | 8,000                         | 1,000                       | 37,500                  |
| CAPITAL                                |             |   |                       |                      |                               |                             |                         |
| Vehicles                               | 25.000      |   |                       | 25.000               | +                             | <u> </u>                    | 50.000                  |
| Laboratory equipment                   | 23,000      | <del> </del>  | 14,000                | 20.000               |                               |                             | <u>50.000</u><br>14.000 |
| Field equipment                        | f           | <u> </u>  | 8.000                 |                      |                               |                             | 8.000                   |
| Mass-rearing tacilities                |             | ł   |                       |                      |                               |                             | <u>0,000</u>            |
| Computers, software                    | 5.000       | 5.000   |                       |                      |                               |                             | 10,000                  |
| Audiovisual material                   | 8.000       |   | +                     |                      |                               |                             | 8.000                   |
|  |             |   | +                     |                      |                               |                             |                         |
| Total capital                          | 38,000      | 5,000   | 22,000                | 25,000               | 0                             | 0                           | 90.000                  |
|  |             |   |                       |                      |                               |                             |                         |
| OPERATING CAPITAL                      |             |   |                       |                      |                               |                             |                         |
| Seed money for CIALs                   |             |   |                       | 1.600                |                               |                             | 1,600                   |
| 2 Pilot plants, commercial             |             |   |                       | T                    |                               |                             |                         |
| ary cassava                            |             |   |                       |                      | 65.000                        |                             | 65.000                  |
| 2 Pilot plants on-farm dry             |             |   |                       | I                    |                               |                             |                         |
|  |             |   |                       | ł                    | 60.000                        |                             | <u>60,000</u>           |
| pilot plant for starch                 | +           | +   |                       |                      | 80.000                        |                             | 80.000                  |
| Dilot plant for fresh roots            | o           |   | ─── <del>↓</del>      | 1 400                | 10.000                        |                             | 10,000                  |
| Total operating capital                |             | - <u></u> <u>-</u> - | <b>0</b>              | 1,600                | 215,000                       |                             | 216,600                 |
| Consultants                            | ł           | 10.000  | 10.000                |                      | 20.000                        |                             | 40,000                  |
|  | <u> </u>    |   |                       | +                    |                               |                             | 0,0 <u>00</u>           |
|  | +           |   |                       |                      |                               |                             |                         |
| Overhead (CIAT 4%)                     | 3.038       | 5,138   | 5,482                 | 3,533                | 9,906                         | 1,506                       | 28,602                  |
| (not including                         |             |   |                       |                      |                               |                             |                         |
| PARAGUAY TOTAL                         | 78,979      | 143,587   | 152,536               | 91,854               | 277.547                       | 39,147                      | 783,648                 |
|  | 10%         | 18%   | 19%                   | 1251                 | 35%                           | 5%                          |                         |

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|                                  |              |             | AGUAY                 |                     |                               |                         |           |
|----------------------------------|--------------|-------------|-----------------------|---------------------|-------------------------------|-------------------------|-----------|
|                                  | TOTAL BU     | DGET FC     | R 4 YEAR              | RS ( 1000           |                               |                         |           |
|                                  | Diagnostics  | Training    | Technical<br>Research | On-farm<br>Research | Pilot<br>Processing<br>Planta | Project<br>Coordination |           |
| CIRAD BUDGET                     | Activity I   | Activity II | Activity II           | Activity I          | Activity V                    | Activity VI             | TOTAL     |
| PERSONNEL                        |              |             |                       |                     |                               |                         |           |
| International                    |              |             |                       |                     |                               | [                       |           |
| Economist, CIRAD (0.5)           | 65.000       | 65.000      | 65.000                |                     | 65,000                        | ———                     | 260,00    |
| Overhead (CIAT 4%)               | 2,600        | 2,600       | 2,600                 | 0                   | 2,600                         | 0                       | 10,40     |
| CIRAD TOTAL                      | 67.600       | 67,600      | 67,600                | 0                   | 67,600                        | 0                       | 270,40    |
|                                  | i            |             |                       |                     | r i                           |                         |           |
| CIAT BUDGET                      | Activity I   | Activity II | Activity II           | Activity I          | Activity V                    | Activity VI             | TOTAL     |
| PERSONNEL                        |              |             |                       |                     |                               |                         |           |
| International                    |              |             |                       |                     |                               |                         |           |
| International coordinator (33%)  |              |             |                       | •                   |                               |                         | (         |
| Postharvest specialist (20%)     |              |             | 55,150                |                     | 55,150                        |                         | 110,300   |
| Farmer Participatory Res. Spec   | ialist (50%) | 21,600      |                       |                     |                               |                         | 21,600    |
| National                         |              |             |                       |                     |                               |                         |           |
| Technicians (3)                  |              |             | 272.400               |                     |                               |                         | 272,400   |
| Data manager                     |              |             |                       |                     |                               |                         | (         |
| Secretary (0.33)                 |              |             |                       |                     |                               |                         |           |
| Total personnel                  | 0            | 21.600      | 327,550               |                     | 55,150                        | ó                       | 404,300   |
| Personnel/Total                  |              | 0           |                       | ō                   | 1                             |                         |           |
|                                  |              |             |                       |                     | ˈ[                            |                         |           |
| OPERATIONS<br>Supplies, services |              |             | 109.300               |                     |                               | 20,000                  | 129,300   |
| Vehicles (fuel, maintenance)     | ┝╾────┤      |             |                       |                     |                               |                         | 129,300   |
| Communications                   | ┝───╉        |             | 10.000                |                     |                               | 8,000                   | 18,000    |
| Publications/presentations       |              | 5.000       | 10.000                |                     | <u>+</u>                      | 2.000                   | 17,000    |
| Contingencies                    |              |             |                       |                     |                               | 2.0001                  |           |
| -                                |              |             |                       |                     | — <del>—</del> †              |                         |           |
| Total operations                 | 0            | 5,000       | 129,300               |                     | 8.000                         | 30,000                  | 172,300   |
| Operations/Total                 | 0%           | 11%         | 22%                   | 0%                  | 9%                            | 61%                     | 1         |
| TRAVEL                           | <b> </b>     | {           |                       |                     |                               |                         |           |
| International                    | 9.000        | 9.000       | 15,700                | 12,000              | 7,500                         | 9,700                   | 62,900    |
| National                         |              |             |                       |                     |                               |                         | 0         |
| Total travel                     | 9,000        | 9,000       | 15,700                | 12,000              | 7,500                         | 9,700                   | 62,900    |
| CAPITAL                          |              | ł           |                       |                     | —— <u> </u>                   |                         |           |
| Laboratory equipment             | ╶╌────┼      |             |                       |                     | —                             |                         | 0         |
| Computers, software              |              |             |                       |                     |                               |                         | 0         |
|                                  |              |             |                       |                     |                               |                         |           |
| Total capital                    | 0            | 0           | 0                     | 0                   | 0                             | 0                       | 0         |
| Consultants/contingencies        |              |             |                       |                     |                               |                         | 0         |
| Overhead (CIAT 23%)              | 2,070        | 8,188       | 108,687               | 2,760               | 16,250                        | 9,131                   | 147,085   |
|                                  | 11,070       | 43,788      | 581,237               | 14,760              | 86,900                        | 48,831                  | 786,585   |
|                                  | 1%           | 6%          | 74%                   | 2%                  | 11%                           | 6%                      |           |
| GRAND TOTAL                      | 141,009      | 252,895     | 793,052               | 94,134              | 432,046                       | 87,978                  | 1,801,113 |
|                                  | 8%           | 14%         | 44%                   | 5%                  | 24%                           | 5%                      | ^         |

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|   |             | PARAG     | UAY                   | <u> </u>            | <u> </u>                      |
|---|-------------|-----------|-----------------------|---------------------|-------------------------------|
| тот                                       | TAL BUDGE   | ET FOR 4  | YEARS (               | 1000 US             | 5)<br>5)                      |
|   | Diagnostics | Training  | Technical<br>Research | On-farm<br>Research | Pilot<br>Processing<br>Plants |
| CIAT: Requested funds                     |             | USS 1000) |                       |                     |                               |
|   | 1998        | 19991     | 2000                  | 2001                | TOTAL                         |
| Entomology                                | 34.0        | 35.5      | 38.6                  | 44.1                | 152.2                         |
| assistant (1)                             | 19.0        | 21.3      | 23.8                  | 26.7                | 90.8                          |
| supplies                                  | 12.0        | 12.6      | 13.2:                 | 13.9                | 51.7                          |
| travel (2,1,1,2 trips x 10 d)             | 1 3.0       | 1.6       | 1.6                   | 3.5                 | 9.6                           |
| Plant pathology (root rots & bacteriosis) | 34.0        | 37.0      | 40.41                 | 44.1                | 155.5                         |
| assistant (1)                             | 19.0        | 21.3      | 23.8.                 | 26.7                | 90.8                          |
| supplies                                  | 12.0        | 12.6      | 13,2:                 | 13.9                | 51.7                          |
| travel (2,2,2,2 trips x 10 d)             | 3.0         | 3.2       | 3.3                   | 3.5                 | 12.9                          |
| Virology + Biotechnology                  | 28.0        | 29.2      | 32.1.                 | 35.4                | 124.6                         |
| assistant (1)                             | 19.0        | 21.3      | 23.8                  | 26.7                | 90.8                          |
| supplies                                  | 6.0         | 6.3       | 6.6                   | 6.9                 | 25.9                          |
| travel (2,1,1,1 trips x 10 d)             | 3.0         | 1.6       | 1.7                   | 1.7                 | 8.0                           |
| Postharvest processing + Economics        | 33.6        | 29.5      | 30.9                  | 34.1                | 128.0                         |
| postharvest specialist (20%)              | 25.6        | 26.9      | 28.2                  | 29.6                | 110.3                         |
| supplies                                  | 5.0         | 1.0       | 1.0                   | 1.0                 | 8.0                           |
| trave! (2,1,1,2 trips x 10 d)             | 3.0         | 1.6       | 1.7                   | 3.5                 | 9.7                           |
| Farmer participatory Research             | 10.0        | 9.4       | 9.8                   | 10.3                |                               |
| training specialist (20%)                 | 5.0         | 5.3       | 5.5                   | 5.8                 | 21.6                          |
| supplies                                  | 2.0         | 1.0       | 1.0                   | 1.0                 | 5.0                           |
| travel (2.2.2,2 trips x 10 d)             | 3.0         | 3.2       | 3.3                   | 3.5                 | 12.9                          |
| Project Management                        | 10.0        | 8.6       | 8.7                   | 12.5                | 39.7                          |
| International coordinator (33%)           |             | 0.0       | 0.0                   | 0.0                 | 0.0                           |
| supplies                                  | 7.0         | 7.0       | 7.0                   | 9.0                 | 30.0                          |
| travel (2.1,1,2 trips x 10 d)             | 3.0         | 1.6       | 1.7                   | 3.5                 | 9.7                           |
| Overhead (23%)                            | 34.4        | 34.3      | 36.9                  | 41.5                | 147.1                         |
| Total                                     | 184.0       | 183.4     | 197.4                 | 221.8               | 786.5                         |

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