

SSA Challenge Program: Lake Kivu Pilot Learning Site

Projected Workplans and Budgets for 2011-2012

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Projected Workplans & Budgets for 211-2012 Presented at the Cross-Site Regional Review & Writeshop Meeting of LKPLS, November 08-12, 2010, **Kigali, Rwanda**

Background (Introduction)

- Emerging positive signs from both internal & external reviewers (Ref. Wale, FARA)
- Wale wrote to ALL PLSs (Sept 27 2010):
- Received assurances from Consortium of CGIAR & from a number of emerging MPs that the SSACP will be budgeted for in the new dispensation (Consortium Chairman).
- MP 1.1 (Integrated Agricultural Systems for the Poor & Vulnerable) has accepted SSACP as a partner.
 - MP 1.1 is thinking of keeping SSACP intact as a benchmark learning site.
 - Although MP 1.1 has submitted its final proposal for funding considerations, the procedure will take longer than expected for the money to come out.
- **Question:** - What then do we do to avoid what happened in 2007 as a result of the delays that were experienced?

Background (Introduction) ...

- Asked PLSs to develop a program to request for **bridge funds**
 - To tide us over from Jan 2011 to Jun 2011
 - Hoping that by Jun 2011, money would have been released to the MP
 - This also gives us enough time to consolidate alternative donor sources for a longer term phase
- Thus, workplans for the 6 months (Jan –Jun 2011) were required **urgently**.

Background ...

- Associated with the 6mos workplan, there was need to develop workplans for 1 & 2 years
- For reviewers to use for strengthening their demand for an extension
- Making 3 overlapping plans that could be viewed as one 2-year plan, subdivided into 3 parts became critical
- Thus, we were required to develop a workplan – having 3 parts & showing:
 - 1st part – activities for 1st 6mos (Jan–Jun 2011)
 - 2nd – activities for next 6mos (Jul-Dec 2011)
 - 3rd – activities for the last 1 year (Jan-Dec 2012).

Actions Taken

- With duty calling under urgency:
- We urgently called TFLs, SCs & PA to one day meeting in Kigali to make the required workplans
- In doing this we asked to focus on :
 - What we set out to do in our 2010 workplans
 - What we had done so far
 - What was left, and what is ongoing that have to be completed
 - How we intend to do it including time (how long)

Actions Taken ...

- In considering what is left, and how we intend to do that we included the following items:
 - completion of on-going research
 - lessons learning from on-going work
 - maintaining on-going IPs
 - scaling out of ready activities from on-going IPs, and
 - even setting up new IPs
- The workplans were needed by reviewers to provide a basis for their recommendation & as such were needed **URGENTLY**
- FARA was to consolidate the workplans from the 3 PLSs into one program –mini MTP.

Actions Taken ...

- By end of one day in Kigali **NOT** even the 1st 6mos (Jan-Jun 2011) operational workplan was ready.
 - A small team of TFLs continued to work on these workplans at CIAT Kawanda until they were ready and posted to FARA (these were attached to your mails)
 - The 1st 6mos (Jan-Jun 2011) workplans – were ready as **operational** workplans
 - While the others were ready as **strategic** workplans
 - The strategic are the ones to be worked on to be ready as operational workplans – for each country, and then integrated.

Actions Taken ...

- In summary, the submitted projected workplans to FARA indicated the following:
 - All activities were based on outputs of the proposal logframe in which activities for:
 - outputs 2 (innovations and capabilities) and three (effectiveness of IAR4D) were the most dominant
 - Activities were summarized for the whole of LKPLS, not per country
 - Activities covered most of the six research themes:
 - Markets
 - Policy
 - Productivity
 - NRM
 - Product development (Value addition), and
 - Gender.
- The above were done along the 3 TF lines & their interfaces.

Summary of the workplans

1st 6Mos (Jan-Jun 2011):

- Composed of adjusted activities from uncompleted 2010 activities, blended with new activities
- Provides for continuity of operations of unfinished activities of current IPs, especially in:
 - facilitation and research to complete the implementation of IAR4D on what we have not been able to do due to time limitations:
 - Allows for completion of almost ready activities
 - Interface research
 - Productivity-enhancing technologies e.g. input systems like improved seed increase
 - Facilitation to access certain services e.g. credits, inputs, markets
 - Initiate facilitating consolidation of gains that have started being received by current IPs

Summary of the workplans ...

2nd 6Mos (Jul-Dec 2011):

- Adjusted & new activities were continued
- Initiate facilitation of consolidating tangible achievements e.g. *Mamera* case & associated products
 - ensuring that the success & impact of such products are widely spread
- Initiate IP institutionalization
 - Thro' initiating limited scaling up & out
 - By starting facilitating ↑ the number of value chains within current IPs
 - As part of diversification strategy & widening economic bases

Summary of the workplans ...

Next 1Yr (Jan-Dec 2012):

- Continue with consolidation of more activities as newer IPs mature
- Solidify IP institutionalization thro' continuation of limited scaling up and out thro':
 - Expanding value chains
 - Inviting more partners (\uparrow & \rightarrow) to join existing IPs
 - Initiation of a few more new IPs within same areas,
 - Consider action research on how scaling up may be done at national level
 - A case in point is the case of beans in Rwanda
 - Expanding value chains (enterprises) in existing IPs, and/or
- Proof of concept through end-line impact assessment

Group Work – Country Groups

- Form country teams (Uganda, Rwanda & DRC)
- Work on the workplans for:
 - 2nd 6mos (Jul-Dec 2011)
 - 1yr (Jan-Dec 2012)
- From Strategic → Operational

NB

- Use the strategic workplans as the main reference material

End of Presentation

Thank You!