

## OUTPUT 7. CAPACITY OF THE SN-3 TEAM, STRENGTHENED

### Milestones

- \* Team capacity and skills, enhanced

### Information of courses in which SN-3 team members participated

Date	Name of Course or Event	Duration (h)	Place	Team Member Trained
Sept./03	Training in participatory methods for new team of the FOCAM project	24	Bolivia	Juan Fernández, Vivian Polar, Magali Salazar, Juan Almanza
6 Oct-19 Dec./03	Rural development	480	Wye, UK	Edson Gandarillas
10-15 Nov./03	Participatory methodologies and PM&E	60	Toralapa, Bolivia	Juan Fernandez, Vivian Polar José Ignacio Roa
13 Mar.-27 April/04	Immersion course in English	450	Florida, US	Luisa Fernanda Lozano
Aug./04	Document administration	16	Palmira, Colombia	Luisa Fernanda Lozano
February /04	Systems course for processing travel requests	28	Palmira, Colombia	Luisa Fernanda Lozano
12-16 Apr./04	Participatory methodologies and PM&E	60	Monteagudo, Bolivia	Walter Fuentes
12 Apr.-8 May/04	Course on rural agroindustry and processes of scoring products	8 h/day	CNARC, Montpellier, France	Viviana Sandoval
15-25 June/04	HTML course	15	SRI Virtual campus	Jorge L. Cabrera
12-26 July/04	Course on GIS ArcView	30	SRI Virtual campus	Jorge L. Cabrera
12-19 July/04	Basics of statistics and experimental design in controlled environments, taught by Gerardo Ramirez	4 h/day	CIAT	Viviana Sandoval
2-4 Sept./04	Training in the use of InFlow social network-mapping software	20	Athens, Ohio	Boru Douthwaite
13-14 Sept./04	Legume meals for animal feed	16	CIAT	José Ignacio Roa
31 Oct./03-31 July/04	Evaluation of development projects	120	St. Bonaventure U., Cali, Colombia	Luis Alfredo Hernández, Elías Claros

<b>STAFF</b>		
<b>Researchers and support staff: position and time fraction</b>		
Carlos Arturo Quirós	Acting Project Manager, Research Associate I,	100%
Boru Douthwaute	Senior Staff	100%
Susan Kaaria	Senior Research Fellow	100%
Vicente Zapata	Senior Research Fellow	50%
Luis Alfredo Hernández	Research Associate I	100%
José Ignacio Roa	Professional Specialist	100%
Pascal Sanginga	Senior Research Fellow	100%
Jemimah Njuki	Social Scientists	100%
Edson Gandarillas	Coordinator FOCAM – Bolivia	100%
Vivian Polar	Research Assistant - FOCAM – Bolivia	100%
Juan Fernández	Research Assistant - FOCAM – Bolivia	100%
Juan Almanza	Research Assistant - FOCAM – Bolivia	100%
Elias Claros	Research Assistant III	100%
Viviana Sandoval	Research Assistant III	100%
Robert Muzira	Research Assistant	100%
Pamela Pali	Research Assistant	50%
Walter Fuentes	Technician	100%
Jorge Luis Cabrera	Technician I	100%
Luisa F Lozano	Secretary V	100%
Fredy Escobar	Technician II	70%
Colletha Chitsike	Consultant	
Sylvia Cardona	Consultant	
Fanory Cobo	Student	50%

### **DONORS SN3**

- \* WK Kellogg Foundation, Michigan
- \* DFID Department for International Development
- \* FIT Fomentando la Innovación tecnológica en Bolivia
- \* Government of Belgium
- \* Rockefeller Foundation

## Proposals Presented

<b>Title</b>	<b>Donor</b>	<b>Amount</b>
Model for strengthening local capacities for economic and rural enterprise development: Participatory management in the region of Ancoraimes, Bolivia	Kellogg Foundation	US\$250,000
Strengthening of institutional capacities for PM&E in development projects in the context of Honduras	PRONADERS	US\$295,000
Forging learning alliances for rural enterprise development: An integrated strategy for strengthening food security and income generation in Bolivian valleys	Magnaith Foundation	US\$200,000
Instrument for supporting the decision-making of producers “The community organizes to do research” on natural resources management with emphasis on the integrated management of watersheds	Min. Environment & Natural Resources, Socioenviron-mental & Forestry Dev. Program	US\$180,000
Empowering farming communities to increase income, nutrition and food security through enabling rural innovation in Rwanda	Belgian Cooperation	€\$3,000,000
Empowering communities to develop natural resources-based agroenterprises for improved livelihoods. Support for Enabling Rural Innovation NARS partners in Kenya, DRC, Rwanda and Ethiopia	ASARECA-CGS	US\$529,434
Enhancing gendered local knowledge-sharing systems in natural resources management in the African Great Lakes Region	GFAR DURAS	US\$237,615
Strengthening the ecologies of rural innovation	BMZ	US\$1,000,000
Mapping social networks CIAT and CORPOTUNIA	Project on Knowledge Management	US\$26,800

## Proposals approved

<b>Title</b>	<b>Donor</b>	<b>Amount</b>
Knowledge-sharing methodologies for agricultural innovation: Scaling out PITA's results to marginal farming communities	FIT, UK	£99,600
Identification and harmonizing with partners for strengthening participatory methodologies for Integrated Project Sets, Bolivia	Kellogg Foundation	US\$28,500
Workshop and study tours with technicians and farmers from the Centers for Learning & Exchanging Know-How (CASI) in Latin America	Kellogg Foundation	US\$96,500
Learning to Innovate	CIAT – Budget CORE	US\$16,000
Learning and Institutional Change	CIAT – Budget CORE	US\$15,000
Developing capacity in CIAT to carry out social network analysis	USAID Linkage Funds	US\$11,000
Innovation histories of the adoption of four bean varieties in East Africa	PABRA	US\$20,000
FIT – Lessons learning and sharing towards pro-poor impact of agricultural innovation	DFID	US\$170,000
<b>Total</b>		<b>US\$507,396</b>

**Students carrying out their thesis studies at the undergraduate, master's and doctoral levels in IPRA research projects.**

<b>Name</b>	<b>Degree</b>	<b>Area of Research</b>	<b>Country</b>
Peterson Mwangi	PhD	Assessing the role of PM&E in enhancing project performance, accountability of formal R&D projects, participation of stakeholders, success and delivery of outputs	Kenya
Alsen Oduwo	MSc	Developing appropriate strategies and mechanisms to increase benefits derived by communities from their participation in community-based PM&E	Kenya
Jackson Tumwine	PhD	Impact of HIV/AIDS on agriculture and rural livelihoods	Uganda
Pamela Pali	PhD	Impact of organic agriculture in Uganda: Improving livelihoods through sustainable NRM and market linkages	Uganda
Lule Ali	MSc	Role of social capital in the adoption of integrated soil fertility management innovations in eastern Uganda	Uganda
Kibiby Mtenga	PhD	Gender dynamics in ERI, Malawi	Tanzania
Elisabeth Gotschi	PhD	Role of social organizations in marketing organic products	Austria
Janeth Lizarazu	Undergrad.	Effects of technological innovation on the livelihoods of the farmers from Cienega and Sillani, partners of APAJIMPA	Bolivia
Irene Vicente	Undergrad.	Evaluation of the effects of PM&E on the beneficiaries of PITA in the associations of APPLA and APROLEC	Bolivia
Silvia Cortez	Undergrad.	Evaluation of the effect of PITA's technology in the poorest associations of APPLA and APROLEC	Bolivia
Fabio Terceros	Undergrad.	Institutional innovations in the operating regulations of the competitive innovation fund of SIBTA	Bolivia
José Cartagena	Undergrad.	Evaluation of the effect of PM&E on the poorest communities with CIALs	Bolivia
Edson Gandarillas	PhD	PM&E in technological innovation projects	Bolivia
Fanory Cobo	Undergrad.	CIALs with agroenterprises: From research to development. Case study.	Colombia

**Seminars and/or internal workshops carried out by the PR Project  
SN3 team, 2003-2004**

<b>Date</b>	<b>Place</b>	<b>Topic</b>	<b>Presentation</b>	<b>Person</b>
11/03/2004	CIAT – Palmira	PM&E	Strategy of chain results for implementing PM&E	Luis Alfredo Hernández, Elías Claros
23/04/2004	Monteagudo, Bolivia	PM&E	Report of results on PM&E workshop	Luis Alfredo Hernández, Elías Claros
06/04/04	Yunnan Province, China	NRM	Study tour on NRM in mountainous zones in Yunnan Province, China	Carlos A. Quirós

## APENDIX

### Acronyms and Abbreviations

ACIAR	Australian Center for International Agricultural Research
AFRICAREA	Leading Nonprofit Organization, Specializing in aid to Africa
AFRUMO	Asociación de Fruticultores de Moro Moro
AFRUTAR	Asociación de Productores de Fruta del Departamento de Tarija
AMDECO	Asociación de Municipios de Cochabamba
AMPROM	Asociación de Mujeres Promotores de Muyu Pampa
ANAPO	Asociación de Productores de Oleaginosas y Trigo
APROFRU	Asociación de Productores de Fruta
ASAR	Asociación de Servicios Artesanales y Rurales
ASARECA	Association for Strengthening Agricultural Research in Eastern and Central Africa – Competitive Grants Systems
ASOFRAM	Asociación de Fruticultores y Apicultores Monteagudo
ASOGAM	Asociación de Ganaderos de Monteagudo
ATICA	Agua Tierra Campesina
CAD	Centro de Apoyo al Desarrollo
CARENAS	Comunicación y Capacitación en el manejo de los Recursos
CBOs	Community Based Organizations
CB-PM&E	Community-Based PM&E
CCIMCAT	Centro de Capacitación e Investigación de la Mujer Campesina de Tarija
CEDES	Consejo Empresarial para el Desarrollo Sostenible
CEMOPLAF	Centro Médico de Orientación y Planificación Familiar
CETEP	Centro para la Gestión Tecnológica Popular CFOCIC
COFOCIC	Consolidation of the Commission of Funds for CIAL research
CPP	Crop Protection Program
DEPROA	Fundación para el Desarrollo Pro ambiente.
DfID-RLD	Departamento para el Desarrollo Internacional Departamento de medios de vida sostenibles
Diogracio Vides	Organización Campesina Intercomunal Diogracio Vides
DIPEIB-C	Dirección Provincial de Educación Intercultural Bilingüe
ECABREN	Eastern and Central Africa Bean Research Network
FAO	Food and Agricultural Organization of the United Nation
FARM – Africa	Food and Agricultural Research Management
FDF	Fundación para el Desarrollo Frutícola
FDTA	Fundación para el Desarrollo Tecnológico Agropecuario de los Valles
FODUR	Fomento al Desarrollo Urbano y Rural
FUNAN	Fundación Antisana Ecuador
GFAR DURAS	Promoting Sustainable Development in Agricultural Research Systems Global Forum on Agricultural Research
HAMM	Honorable Alcaldía Municipal de Monteagudo
IIAV	Instituto de Investigación Agrícola Vallecito
IIRR	International Institute of Rural Reconstruction
INIAP	Instituto Nacional de Investigaciones Agropecuarias

INSPIRE	Integrated Soil Productivity Initiative through Research and Education
IRD	Instituto de Investigación para el Desarrollo (French acronym )
ISAAA	International Service for the Acquisition of Agri-biotech Applications
JAINA	Comunidad de estudios Jaina
JKUAT	Jomo Kenyatta University of Agriculture and Technology
KARI	Kenya Agricultural Research Institute
MACRENA	Manejo Comunitario de Recursos Naturales
MAG	Ministerio de Agricultura y Ganadería del Ecuador
MEDA	Mennonite Economic Development Associates
MMCH	Mymensingh Medical College Hospital
NANDOS	Cadena inglesa de restaurantes de comida rápida
ODESAR	Organismo para el Desarrollo Municipal
PADEM	Programa de Apoyo a la Democracia Municipal
PCAC	Programa Campesino a Campesino
PNS	Programa Nacional de Semillas
PRAPACE	Regional Potato and Sweetpotato Improvement Network in Eastern and Central Africa (French acronym)
PRODEISMACH	Programa de Desarrollo Integral Sostenible y Medio Ambiente para el Chaco
PRODII	Programa de Desarrollo Integral Interdisciplinario
PROINPA	Promoción e Investigación de Productos Andinos
PROMMASEL	Proyecto de Manejo de Malezas Sostenible en Laderas
PROSAT	Proyecto de Servicios de Asistencia Técnica para Pequeños Productores
PROSUKO	Programa Interinstitucional de Suka Kollus
PROTAL	Productores de Totolima y Altamachi
Proyecto INNOVA	Consortio entre la Fundación PROINPA, Universidad Mayor de San Simon y el Centro de Investigación Agrícola Tropical
Proyecto MAPA	Marketing and Poverty Alleviation
SEDAG TARIJA	Servicio Departamental de Agricultura y Ganadería – Tarija
SIBTA	Sistema Boliviano de Tecnología Agropecuaria
SIDA	Swedish International Development Agency
TRADES	Trabajando por el Desarrollo Sostenible
TUCAYTA	Tucuy Cañar Ayllucunapac Tantanacuy
UMSS Postgrado	Universidad Mayor de San Simón Bolivia
UNDO - PNUD	Programa de las Naciones Unidas para el Desarrollo
URPSFXCH	Universidad Real y Pontificia San Francisco Xavier de Chuquisaca

### Abbreviations

AES	Agroecosystem
AKIS/RD	Agricultural knowledge and information systems for rural development
AMSDP	Agricultural marketing systems development program
ARDC	Agricultural research and development centers
avg.	Average
BAPPA	Beyond agricultural productivity to poverty alleviation
CBO	Community-based organizations

CEO	Chief executive officer
CPP	Crop protection project
CRAC	Center research advisory committee
ERI	Enabling rural innovation
FFS	Farmer field schools
FGD	Focus group discussions
FPR	Farmer participatory research
FRG	Farmer research group
FSD	Farming systems development
FYM	Farmyard manure
IA	Impact assessment
IAEMC	Integrated agroecosystem management and conservation
IARC	International agricultural research centers
IAR4D	Integrated agricultural research for development
ICT	Information and communication technologies
IE	Innovation ecology
IFS	Innovation field school
ILAC	Institutional learning and change
ISC	Integrated Striga control
LA	Latin America
LAC	Latin America and the Caribbean
LSM	Meta-learning and selection mechanisms
LTI	Learning to innovate
M&E	Monitoring and evaluation
MOI	Market opportunity identification
NGO	Nongovernmental organization
OIS	Opportunity information systems
PD	Participatory diagnosis
PMA	Plan for modernization of agriculture (Uganda)
PMCA	Participatory market chain analysis
PM&E	Participatory monitoring and evaluation
PMR	Participatory market research
PR	Participatory research
PRA	Participatory rural appraisal
PR&E	Participatory research and extension
PTD	Participatory technology development
R&D	Research and development
RAAKS	Rapid appraisal of agricultural knowledge systems
RD&TT	Research development and technology transfer
RREAC	Regional research and advisory committees
SAD	Support for making adoption decisions
SC	Steering committee
SD	Standard deviation
SEAGA	Socioeconomic and gender analysis
SIP	Support for incipient innovation processes
SNA	Social network analysis

SWOT  
TT  
Ug Shs

Strengths-weaknesses-opportunities-threats  
Technology transfer  
Uganda shillings